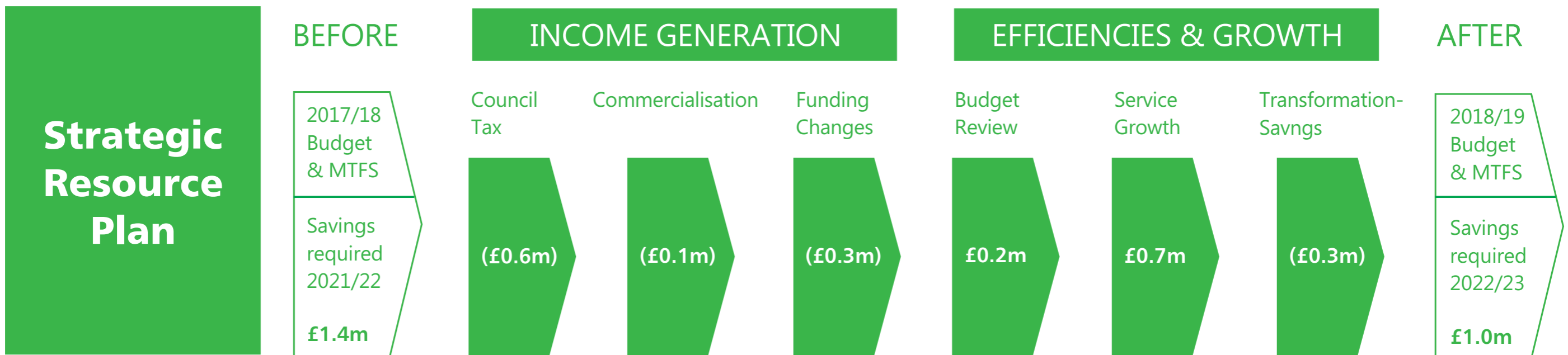


Plan on a Page

Appendix 3



Financial Strategy

	2018/19	2019/20	2020/21	2021/22	2022/23
Net expenditure	£17.3m	£17.4m	£17.7m	£18.1m	£18.3m
Budget surplus / (deficit)	£1.9m	(£1.0m)	(£1.0m)	(£1.1m)	(£1.0m)
Earmarked Reserves Adjustments	£1.2m	£2.7m	£2.7m	£2.7m	£2.7m
Budget requirement	£20.3m	£19.1m	£19.4m	£19.6m	£20.0m